

## 8 STRATEGIES TO REDUCE/INTERRUPT BIAS

## STRATEGY # 1 – Increase Your Awareness

• Take the Implicit Association Test (IAT) at <u>www.withinourlifetime.net</u> OR <u>www.implicit.harvard.edu.</u>

**STRATEGY # 2 – Stereotype Replacement** – a) recognize when you're having a stereotypic thought (or when you observe stereotypic portrayals in society; b) identify the factors behind the thought/portrayal; c) replace the stereotype with a non-stereotypic response.

 Recognize when stereotypes are activated: What are the <u>feelings</u> – physiological signs – that you have when you spend time with and/or around people with whom you have "chemistry;" people with whom you "click?" What are the feelings when you're with and/or around people who are the opposite?

**STRATEGY # 3 – Counter-Stereotypic Imaging** – imagine in detail a person who counters the stereotype. Alternatively, consider using photos or images to counter existing stereotypes.

- Who's a person in your work and/or personal life that represents the opposite of the stereotype? What's the person's name? What are three characteristics/qualities about the person that counter the stereotype about their group?
- What <u>pictures</u>, <u>photos</u>, <u>symbols</u> can you hang on the wall in the common space and/or program space to counter negative stereotypes about the communities you serve and/or other marginalized groups?



**STRATEGY # 4 – Practice Individuation** – do regular, in-person, one-on-one meetings with people who: a) you are prone to be biased against and/or; b) who have a lived experience different than your own. The goal is to use individual characteristics (versus generalizations) to inform our judgment.

- List 3 to 5 people who are (or you perceive to be) "different" from you with respect to race, ethnicity, culture, lived experience, etc. Conduct a 30 to 60 minute, inperson meeting with each person.
- Example -- AFSCME Strong campaign training 5% of its members to engage another 80% "one conversation at a time."

**STRATEGY # 5 -- Practice Perspective Taking** – find creative – and respectful -- ways to experience what it's like to walk in the shoes of a member of a stereotyped or marginalized group.

- Example -- Staff of a city-wide organization that works with homeless families deciding to spend a night living on the "streets" to better understand what it's like to be homeless;
- Example -- Former Newark Mayor Cory Booker living on food stamps for a week.

**STRATEGY # 6 -- Do Inter-group Work** – Create and/or join a dialogue group; organize a "brown bag" series; ultimately, the goal is to create opportunities for diverse groups of people to engage in positive contact over an extended period of time.

• Example -- National Park Service (NPS) Allies for Inclusion Program; training NPS staff to be dialogue facilitators; using 60-90 minute monthly "brown bags" as the strategy.

**STRATEGY # 7 – IMPROVE DECISION-MAKING. Improve decision-making** by <u>slowing down</u> and <u>removing discretion and ambiguity from decision-making</u>.

Example -- Courts Catalyzing Change "bench card" or checklist for judges. See excerpt below:

- What assumptions have I made about the cultural identity, genders, and background of this family?
- What evidence has supported every conclusion I have drawn, and how have I challenged unsupported assumptions?"

## **STRATEGY # 8 -- PRACTICE, PRACTICE, PRACTICE**

• Shifting behavior and culture (individual and organization) requires <u>sustained</u> <u>practice</u>, <u>repetition</u> and <u>feedback</u>.

Note – Several of the above strategies are adapted from "Breaking the Bias Habit: A Workshop to Promote Gender Equity" -- Women in Science and Engineering Leadership Institute at University of Wisconsin-Madison